



# CMMI Institute

## Organization

Organization Name: InnoWave Technologies  
Organizational Unit: Software Development  
Appraisal Sponsor Name: Jamie Bridel  
Lead Appraiser Name: Jose Arias  
Partner Name: Strongstep-Innovation in Software Quality

## Organizational Unit Description

Basic Units / Support [InnSpect Release 10.0](#)  
Functions: [Lisbon, Lisbon Portugal](#)  
[PMO \(Project Management Office\)](#)  
[Lisbon, Lisbon Portugal](#)  
[Quality Management Team](#)  
[Lisbon, Lisbon Portugal](#)  
[Wic](#)  
[Lisbon, Lisbon Portugal](#)  
[Human Resource Management](#)  
[Lisbon, Lisbon Portugal](#)  
[View Detail](#)

## Organizational Sample Size

% of people included: 24  
% of projects/units included: 22  
Org Scope Description: Current project portfolio within the organizational unit is of 9 active projects from which 2 have been selected as part of the sample for the appraisal. Three out the 3 support functions have been identified as part of the scope, which provide support services or participate with dedicated resources as part of the selected projects

## Appraisal Description

Last Day of Appraisal Onsite: Nov 29, 2019  
Appraisal Expiration Date: Nov 29, 2022  
Appraisal Method Used: SCAMPI V1.3 A  
Model Information: CMMI-DEV v1.3

## Sampling Summary

Sampling Factors: [Location](#) (Not Relevant: Not relevant. The work is performed in one location.)  
[Customer](#) (Not Relevant: Not relevant. The different project follow InnoWave methodology and processes defined independently from the customer.)  
[Size](#) (Not Relevant: Not relevant. Projects within the scope of the CMMI initiative follow same processes and guidelines regarding the size.)  
[Organizational Structure](#) (Not Relevant: Not relevant. All projects are planned and executed within the same organizational unit structure at InnoWave.)  
[Type of Work](#): Projects follow two different type of development life cycles: traditional waterfall with a mix of agile and pure agile based on SCRUM principles.  
Sampling Factor Values: [Fixed Price Project](#) (Type of Work): Projects that follow the traditional waterfall approach, normally subject to the agreement established at the proposal level with external customers. Internally projects are managed following agile principles, projects where the customer offers a price which normally is not subject to any adjustment unless certain provisions (change requests) are included in the agreement. It's a type of project where the payment amount does not depend on resources used or time expended;  
[Product](#) (Type of Work): Project planned and executed based on SCRUM principles, mainly related to internal R&D activities with a defined roadmap and vision of the product but flexibility at the time of determining scope, projects in which there is incremental product development, being the customer internal or external. The products created by InnoWave are of this type and follow a 100% Scrum methodology.  
Subgroups:  
[SG1](#): Fixed Price Project  
30 People, 6 Basic Units  
- Fixed Price Project  
[SG2](#): Product Development  
45 People, 3 Basic Units  
- Product

Model Scope and Appraisal Ratings

CMMI-DEV v1.3

Level 2	Level 3	Level 4	Level 5
<input checked="" type="checkbox"/> Satisfied REQM	<input checked="" type="checkbox"/> Satisfied RD	<input type="checkbox"/> Out of Scope OPP	<input type="checkbox"/> Out of Scope OPM
<input checked="" type="checkbox"/> Satisfied PP	<input checked="" type="checkbox"/> Satisfied TS	<input type="checkbox"/> Out of Scope QPM	<input type="checkbox"/> Out of Scope CAR
<input checked="" type="checkbox"/> Satisfied PMC	<input checked="" type="checkbox"/> Satisfied PI		
<input type="checkbox"/> Not Applicable SAM	<input checked="" type="checkbox"/> Satisfied VER		
<input checked="" type="checkbox"/> Satisfied MA	<input checked="" type="checkbox"/> Satisfied VAL		
<input checked="" type="checkbox"/> Satisfied PPQA	<input checked="" type="checkbox"/> Satisfied OPF		
<input checked="" type="checkbox"/> Satisfied CM	<input checked="" type="checkbox"/> Satisfied OPD		
	<input checked="" type="checkbox"/> Satisfied OT		
	<input checked="" type="checkbox"/> Satisfied IPM		
	<input checked="" type="checkbox"/> Satisfied RSKM		
	<input checked="" type="checkbox"/> Satisfied DAR		

Maturity Level:

Maturity Level 3